Following the 2006 adoption of the “Transformation of Undergraduate Education Task Force Report” recommending the reorganization of undergraduate education and the establishment of the School of Arts and Sciences (SAS), a faculty committee began a year and half of deliberation resulting in an innovative new goal-based Core Curriculum. The combined SAS and professional school-based faculty adopted the Core in the Spring of 2008 to go into effect with students entering in the Fall 2011 and beyond. Undergraduate students matriculating in the School of Arts and Sciences and the New Brunswick Business School, including those planning to complete majors offered by the Edward J Bloustein School of Planning and Public Policy, the School of Communication and Information, the School of Management and Labor Relations, the School of Social Work, the Mason Gross School of the Arts BA programs, and the five-year Graduate School of Education program participate in the Core Curriculum and these Schools are represented on the Core Requirements Committee. As of academic year 2014-15, the School of Environmental and Biological Sciences also will require a modified Core Curriculum, with several SEBS-specific requirements to be completed by its majors.\(^1\) All of these Schools offer courses certified for the Core as do the SAS departments.\(^2\)

<table>
<thead>
<tr>
<th>Learning Goals</th>
<th>Yes</th>
</tr>
</thead>
<tbody>
<tr>
<td>o Clearly defined</td>
<td></td>
</tr>
<tr>
<td>o Publicly posted – provide url</td>
<td><a href="http://sasoue.rutgers.edu/core/core-learning-goals">http://sasoue.rutgers.edu/core/core-learning-goals</a></td>
</tr>
<tr>
<td>o Aligned in hierarchy of learning goals</td>
<td></td>
</tr>
<tr>
<td>o University level</td>
<td></td>
</tr>
<tr>
<td>o Decanal Unit level</td>
<td></td>
</tr>
<tr>
<td>o Program/department level</td>
<td></td>
</tr>
<tr>
<td>o Course level</td>
<td></td>
</tr>
</tbody>
</table>

| Course Syllabi/synopsis/expanded description includes appropriate learning goals | Yes |
| Identifies where or how the goals are met | Yes |

Under the Core Curriculum, students meet 14 requirements based in 28 learning goals clustered in three areas. The Core is structured to ensure that all students will meet a minimum of 17 learning outcome goals that the faculty have identified as forming the core of a modern liberal arts and sciences education at a leading 21st Century public research university. These goals are publicly posted in multiple places as the goals themselves define the Core Curriculum requirements students must meet. The Core is described in a widely-circulated brochure available as a pdf on various web pages.

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\(^1\) School of Environmental and Biological Sciences Core Curriculum, adopted 2013-14: [http://sasoue.rutgers.edu/docman-docs/doc_download/449-sebs-core-curriculum](http://sasoue.rutgers.edu/docman-docs/doc_download/449-sebs-core-curriculum)

\(^2\) Through AY 2013-14 students entering as Engineering, Pharmacy, or SEBS students have not been required to complete the Core Curriculum, but the mandatory curriculums at each of these Schools include some courses certified for the Core Curriculum. Hence, every New Brunswick undergraduate takes courses that have been certified for the Core: 01:355:101 Expository Writing; specified mathematics courses; and specified natural science courses. Transfer students are required to take 21C Challenges courses [21C] and a Writing and Communication with revision course [WCR] at Rutgers NB. UMDNJ legacy schools have not been integrated into the New Brunswick undergraduate program at this time.
A summary of the Core goals is available here and in Appendix A. Unlike many of our peers whose general education requirements are difficult to find on their public web pages, links to the Core goals are prominent on the main SAS Office of Undergraduate Education web page and the Core is highlighted in the scrolling banner on the main SAS undergraduate Office of Academic Services web page. The Core goals, and the courses that satisfy each of these requirements, are on the Academic Services web page and the Core goals are part of the text students see in the Schedule of Classes and Degree Navigator, as they chart their progress toward completing their degrees. As illustrated in Appendix B, these Core goals are aligned with the University learning goals and they are the general education learning goals for the undergraduate programs in each of the Schools listed above. And, as discussed below, each course certified for the Core must include the Core goals on the syllabus. Codes for the Core goal categories are also in the Web Registration system and Course Schedule Planner that students use for registration.

Yes | Assessment Plan, Structure, and Process: Describes the assessment structure and the process by which the assessment plan was developed and shared within the unit
---|---
| o Efficient
| o Effective
| o Sustainable
| o Reviewed annually

Yes | Assessment Tools/Measures
---|---
| o Includes some direct measures
| o Tools/measures appropriate to goals
| o Designed to produce reliable results that can be used for program improvement

Yes | Benchmarks/Standards
---|---
| o Describes the process used define standards, targets, and relevant peer and historical comparisons
| o Articulates appropriately rigorous standards for judging student achievement of learning goals and identifies unacceptable levels of performance for all learning goals

The Core Requirements Committee (CRC) oversees the Core. The CRC is made up faculty and staff representatives from the various Schools that use the Core and the Dean for the Core Curriculum; there are also three non-voting student representatives. The CRC is staffed by the SAS Assistant Dean for Assessment who collates all assessment reports and provides assessment assistance to faculty and departments. The CRC generally meets every three weeks to review petitions to add courses to the list of those certified for the Core, and otherwise make Core Curriculum policy.

Assessment is an integral part of this Core Curriculum. The Core Requirements Committee requires all courses certified for the Core to include a clear statement of the Core goal(s) on the syllabus and a plan for assessing student achievement of the specified Core learning goal(s). These assessment plans are reviewed by the CRC before a course is recommended to the full faculty for certification as meeting a Core Curriculum goal.

The primary method of assessment employed in Core courses involves scoring an embedded assignment or exam question(s) using Core goal rubrics the CRC has developed as the preferred “best practice” assessment option. The full process and rubrics are available on the School of Arts and Sciences (SAS) web site at http://sasoue.rutgers.edu/core/core-assessment, and detailed in the Faculty
This is direct assessment of authentic artifacts of student learning. The CRC believes that this best balances the demands for efficiency, effectiveness, and sustainability while providing genuinely useful information for continuous improvement right at the point where fruitful change is mostly likely to be made – at the department and instructor level. While other approaches such as nationally normed tests of critical thinking might be more efficient and sustainable, the CRC does not believe they would be as effective primarily because the results of those tests would be so far removed from the specific Core goals the faculty have identified (which are specific critical thinking skills) and from the daily practice of undergraduate education -- faculty design, delivery, and refinement of specific courses.

As assessment is built into the structure of Core courses -- generally rubric-based scoring of embedded assignments -- the CRC expects these assessments will be conducted every time that the Core course is offered. The CRC asks departments for complete assessment reports on all Core certified courses at three year intervals, such that each year the CRC reviews assessment reports from a third of the departments. These assessment reports are intended to:

- compile systematic evidence that students are achieving the Core Curriculum goals;
- identify gaps between the aspirations of the courses and actual student achievement; and
- provide a trigger for modification or department review of the certified courses and their appropriateness for the Core.

After surveying the literature on assessment and best practices at peer institutions, we have benchmarked Core with an expectation that at least two-thirds of students will meet the assessed goal at the satisfactory or better level. In fact, our faculty members have responded to scores well above this benchmark with reforms designed to improve student learning in Core courses. The CRC retains an annual catalog of these reforms.

<table>
<thead>
<tr>
<th>Yes</th>
<th>Assessment Implementation and Results</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Conducted and reports on at least one direct assessment measure of at least one of the primary student learning goals; results included in report</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Yes</th>
<th>Response to Assessment Results: “Closing the Loop” activities</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Describes the process used to review assessment information and use for improvement</td>
</tr>
<tr>
<td></td>
<td>Modification/refinement of pedagogy, curriculum, assessment tool, or learning goal based on assessment results. Provides evidence and/or examples of improvements made based on the results of learning outcomes assessment.</td>
</tr>
</tbody>
</table>

Academic year 2013-14 was the third year of the Core Curriculum, with a new round of learning goals assessment results to add to the already impressive tally for 2011-12 and 2012-13. Continuing the first three-year assessment reporting cycle, the Core Requirements Committee requested reports from 119 of the 330 Core courses offered in Fall 2013 and 140 of the 347 Core courses offered in Spring 2014. For AY 2013-14, we received results from 200 courses with combined enrollments of approximately 35,202.
Many courses are certified for more than one Core goal, giving us a database of 93,923 individual student assessment scores ranging across 27 of the 28 Core goals.

**Figure 1: 2013-2014, detail**

### Assessment of Core Curriculum, 2013-14

35,202 students assessed in 200 courses, resulting in 93,923 assessments

(some courses assessed students on multiple goals)

<table>
<thead>
<tr>
<th>Core Goal Description</th>
<th>Percentage Distribution</th>
</tr>
</thead>
<tbody>
<tr>
<td>21st C (a) human difference</td>
<td><img src="chart1.png" alt="Graph" /></td>
</tr>
<tr>
<td>21st C (b) multidisciplinary current global issue</td>
<td><img src="chart2.png" alt="Graph" /></td>
</tr>
<tr>
<td>21 C (c) science and technology related to social</td>
<td><img src="chart3.png" alt="Graph" /></td>
</tr>
<tr>
<td>21st C (d) social justice local and global</td>
<td><img src="chart4.png" alt="Graph" /></td>
</tr>
<tr>
<td>NATURAL SCIENCES</td>
<td><img src="chart5.png" alt="Graph" /></td>
</tr>
<tr>
<td>NS (e) - basic principles &amp; concepts in science</td>
<td><img src="chart6.png" alt="Graph" /></td>
</tr>
<tr>
<td>NS (f) - assess evidence, methods, theory</td>
<td><img src="chart7.png" alt="Graph" /></td>
</tr>
<tr>
<td>NS (g) - assess ethical &amp; societal issues</td>
<td><img src="chart8.png" alt="Graph" /></td>
</tr>
<tr>
<td>SOCIAL AND HISTORICAL ANALYSIS: shared goals</td>
<td><img src="chart9.png" alt="Graph" /></td>
</tr>
<tr>
<td>(h) human and societal across time &amp; place</td>
<td><img src="chart10.png" alt="Graph" /></td>
</tr>
<tr>
<td>(i) assess evidence, methods, theory</td>
<td><img src="chart11.png" alt="Graph" /></td>
</tr>
<tr>
<td>(j) assess ethical issues</td>
<td><img src="chart12.png" alt="Graph" /></td>
</tr>
<tr>
<td>HST (k) analyze historical developments</td>
<td><img src="chart13.png" alt="Graph" /></td>
</tr>
<tr>
<td>HST (l) employ historical reasoning</td>
<td><img src="chart14.png" alt="Graph" /></td>
</tr>
<tr>
<td>SCL (m) - theories of social organization</td>
<td><img src="chart15.png" alt="Graph" /></td>
</tr>
<tr>
<td>SCL (n) application of social analysis</td>
<td><img src="chart16.png" alt="Graph" /></td>
</tr>
<tr>
<td>ARTS AND HUMANITIES</td>
<td><img src="chart17.png" alt="Graph" /></td>
</tr>
<tr>
<td>AHo (o) philosophical and theoretical issues</td>
<td><img src="chart18.png" alt="Graph" /></td>
</tr>
<tr>
<td>AHp (p) arts and literatures</td>
<td><img src="chart19.png" alt="Graph" /></td>
</tr>
<tr>
<td>AHiq (q) nature of languages</td>
<td><img src="chart20.png" alt="Graph" /></td>
</tr>
<tr>
<td>AHR (r) critical creative expression</td>
<td><img src="chart21.png" alt="Graph" /></td>
</tr>
<tr>
<td>WRITING AND COMMUNICATION</td>
<td><img src="chart22.png" alt="Graph" /></td>
</tr>
<tr>
<td>WC (s-1) standard written English</td>
<td><img src="chart23.png" alt="Graph" /></td>
</tr>
<tr>
<td>WC (s-2) editorial feedback and revision</td>
<td><img src="chart24.png" alt="Graph" /></td>
</tr>
<tr>
<td>WC (t) effective in an area of inquiry or discipline</td>
<td><img src="chart25.png" alt="Graph" /></td>
</tr>
<tr>
<td>WC (u) critically evaluate &amp; correctly cite sources</td>
<td><img src="chart26.png" alt="Graph" /></td>
</tr>
<tr>
<td>WC (v) synthesize multiple sources - new insights</td>
<td><img src="chart27.png" alt="Graph" /></td>
</tr>
<tr>
<td>QUANTITATIVE AND FORMAL REASONING</td>
<td><img src="chart28.png" alt="Graph" /></td>
</tr>
<tr>
<td>QFRq (w) use quantitative information</td>
<td><img src="chart29.png" alt="Graph" /></td>
</tr>
<tr>
<td>QFRr (x) mathematical or formal reasoning</td>
<td><img src="chart30.png" alt="Graph" /></td>
</tr>
<tr>
<td>INFORMATION TECHNOLOGY AND RESEARCH</td>
<td><img src="chart31.png" alt="Graph" /></td>
</tr>
<tr>
<td>ITR (y) employ for research and communication</td>
<td><img src="chart32.png" alt="Graph" /></td>
</tr>
<tr>
<td>ITR (z) assess information from technology use</td>
<td><img src="chart33.png" alt="Graph" /></td>
</tr>
<tr>
<td>ITR (aa) principles of information systems</td>
<td><img src="chart34.png" alt="Graph" /></td>
</tr>
</tbody>
</table>
Caution should be used in interpreting the aggregate results from any annual cycle. The results for AY2013-14 are presented in Figure One. This year, satisfactory level (or better) achievement ranged from the mid-90% range to about 75% on the mathematical and formal reasoning goals. It is important to note that the Mathematics department was not required to report this year and there were only 5 courses addressing QQ or QR in this reporting cycle.4

We have now completed our third year of the reporting cycle so all departments and all departments offering Core-certified courses now have implemented at least one round of learning goals assessments. As Figure Two shows, there has been enough variation to indicate that rigorous standards are being imposed, and enough across the board success to suggest that in terms of both instruction and student learning outcomes the Core is quite effective. In many categories over 90% scored satisfactory or better. In no category did the satisfactory results dip below 80%. These results suggest that more attention to enabling our students to succeed in courses focused on quantitative and formal reasoning is called for. Additional attention to the courses certified for the Natural Science and for the Social Analysis goals also seems warranted. The CRC will turn its attention to these issues in 2014-15.

As noted earlier, the CRC is very impressed with faculty efforts to “close the loop” even when the assessment results in their courses are above the benchmarks the CRC has set. An extensive range of examples is kept on file with the CRC. Clearly, faculty members are engaged in modifications and refinements of pedagogy, course design, and assessment prompts based on Core assessment results.

4 01:377:275 Basic Stats for Exercise Science (QQ, QR); 01:730:201 Intro to Logic (QR); 01:830:200 Quantitative Methods in Psychology (QQ, QR); 04:192:300 Communications Research (QQ); and 37:575:200 Finance for Personal and Professional Success (QQ, QR).
The CRC has also been proactive in assessing its own practices. Based on what we learned in 2011-12, and the first round of Core assessment reports, the CRC refined the Core rubrics before
**Assessment of Core Curriculum, cumulative 2011-2014**

120,411 students assessed in 521 courses, resulting in 228,506 assessments (some courses assessed students on multiple goals)

- **21st CENTURY CHALLENGES**
  - 21st C (a) human difference
  - 21st C (b) multidisciplinary current global issue
  - 21 C (c) science and technology related to social
  - 21st C (d) social justice local and global

- **NATURAL SCIENCES**
  - NS (e) - basic principles & concepts in science
  - NS (f) - assess evidence, methods, theory
  - NS (g) - assess ethical & societal issues

- **SOCIAL AND HISTORICAL ANALYSIS: shared goals**
  - (h) human and societal across time & place
  - (i) assess evidence, methods, theory
  - (j) assess ethical issues

- **HST (k) analyze historical developments**
- **HST (l) employ historical reasoning**

- **SCL (m) - theories of social organization**
- **SCL (n) application of social analysis**

- **ARTS AND HUMANITIES**
  - AHo (o) philosophical and theoretical issues
  - AHP (p) arts and literatures
  - AIR (q) nature of languages
  - AHR (r) critical creative expression

- **WRITING AND COMMUNICATION**
  - WC (s-1) standard written English* does not include
  - WC (s-2) editorial feedback and revision
  - WC (t) effective in an area of inquiry or discipline
  - WC (u) critically evaluate & correctly cite sources
  - WC (v) synthesize multiple sources - new insights

- **QUANTITATIVE AND FORMAL REASONING**
  - QFRq (w) use quantitative information
  - QFRr (x) mathematical or formal reasoning

- **INFORMATION TECHNOLOGY AND RESEARCH**
  - ITR (y) employ for research and communication
  - ITR (z) assess information from technology use
  - ITR (aa) principles of information systems

0% 10% 20% 30% 40% 50% 60% 70% 80% 90% 100%
AY 2012-13. Almost all were streamlined to improve the faculty’s experience with them and increase their comfort in using them for assessment of their students’ achievement of the Core goals. Assessment reports received for AY 2012-13 and 2013-14 show a pattern of more clearly delineated results for different Core goals, across a broad range of assessment prompts. This suggests that the revised rubrics are more effective tools for measuring student performance on the desired learning goal outcomes. In addition, the Dean for the Core worked with the University’s Office of Instructional Technology to add a rubric option to the grading tools in our online course management system, Sakai. As of AY 2013-14 the Core Curriculum rubrics are now included in this tool. The tool is designed to be flexible enough to allow instructors and departments to use it for any rubric they may adopt for assessment of course or departmental/program learning goals. This will both encourage the broad use of assessment rubrics throughout the University curriculum and facilitate the collection of course-level and program-level assessment data.

The CRC has also undertaken extensive analysis of Core Curriculum enrollment patterns and the Dean for the Core Curriculum has just completed a report for the faculty, addressing a range of issues faculty have raised concerns about. Efforts to engage in more measures of institutional effectiveness are ongoing. Our spring major fair yielded strong results and our transfer office’s Students in Transition Seminar food drive netted 6,500 pounds of food for the needy in the fall semester and 4,500 pounds in spring 2014.

<table>
<thead>
<tr>
<th>Yes</th>
<th>Successful Improvement: Provides evidence that “closing the loop” actions result in improved student achievement of goals</th>
</tr>
</thead>
<tbody>
<tr>
<td>n/a</td>
<td>Maintenance/Updating Process</td>
</tr>
<tr>
<td></td>
<td>o Describe the process used to review and update learning goals</td>
</tr>
<tr>
<td></td>
<td>o Learning goals are updated, as needed, in light of changes in University, unit, or program mission and strategic plans, advances in disciplinary knowledge, evolution of stakeholder needs, and changes in student preparation and capacity</td>
</tr>
</tbody>
</table>

Notable instances of improvements based on changes adopted in response to previous assessment results were included in the AMESALL, German, Geography, Italian, Journalism & Media Studies (SC&I), Communication (SC&I), and SMLR AY 2013-14 assessment reports. This is very encouraging, and the CRC expects to see much more data on improvement in student learning outcomes post-‘close-the-loop’ changes as the next three-year cycle of reporting begins next year.

The CRC does not have a formal process for “updating” learning goals, although the report on enrollment patterns does suggest some modifications the faculty might consider. However, since the Core Curriculum learning goals also operate as the Core requirements, stability is crucial for retention and timely graduation. With this in mind, many of the goals were written to allow the specific expectations of student achievement needed to meet the goal to evolve as disciplinary knowledge advances and stakeholder needs change.

The CRC is not unmindful that some think of general education as something to be assessed in totality as students graduate. While we remain committed to the advantages in effectiveness that we believe derive from our authentic, embedded, direct assessment tools, as the Core Curriculum matures and we graduate our first cohort of Core students in 2015, the CRC will be exploring additional assessment tools that might be used near graduation to get a cumulative picture of student learning. One thought is to explore how the CRC might build on assessments being done in major capstone
courses, recognizing that different majors emphasize the further development of different subsets of Core Curriculum goals, along with their discipline or program specific learning goals. Another option might build on the natural overlap between our liberal arts and sciences Core Curriculum goals and the so-called ‘soft skills’ almost universally sought by employers to develop a direct, authentic, assessment tool that students would also be motivated to use for their own purposes.

Perhaps most important, it is already clear that this ongoing assessment process will insure continued faculty attention to the Core Curriculum and its effectiveness, preventing the ossification of general education that removed general education from the daily concern of faculty in earlier decades. In fact, the Core continues to provoke lively discussions among faculty.

We are grateful for the role assessment plays in keeping the faculty actively engaged with undergraduate education and we look forward to presenting further progress to the ECA each year. The Core Requirements Committee, in alignment with the University, is committed to promoting and maintaining a genuine culture of improvement through direct faculty involvement in and ownership of assessment of student learning.

Susan Lawrence
Dean for Educational Initiatives and the Core Curriculum and Associate Professor of Political Science, School of Arts and Sciences
for the Core Requirements Committee

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**Core Curriculum Committee, 2013-14**

Chair, Larry Scanlon, English, SAS

Barbara Angeline, Dance / Arts Online, MGSA
Corey Brennan, Classics, SAS
François Cornilliat *(Spring 2014)*, French, SAS
Ethel Brooks *(Fall 2013)* Women’s & Gender Studies, SAS
Diane DeLauro, Office of Academic Services, SAS
Frances Egan, Philosophy, SAS
Martha Haviland, Division of Life Sciences, Genetics, SAS
Richard Ludescher, Dean of Academic Programs, SEBS
Jennifer Mandelbaum, Communication, SC&I
Gregory Mountain *(Spring 2014)*, Earth and Planetary Sciences, SAS
Lenore Neigeborn, Office of Academic Services, SAS

Thomas Prusa, Economics, SAS
Kathleen Scott, Cell Biology and Neuroscience, SAS
Kurt Spellmeyer, English and Director of the Writing Program, SAS
Sharon Stoerger, Information, Technology, and Informatics (SC&I)
Matthew Stone, Computer Science, SAS
John Taylor, Chemistry and Chemical Biology, SAS
Paula Voss, Labor Studies & Employment Relations, SMLR
David Wilder, Psychology, SAS

**Student Members:**

Justin Lucero, SAS & EJBSPPP, 2016
Rachel Moon, SAS & EJBSPPP, 2015
Saad Shamshair, SAS & EJBSPPP, 2015
Appendix A:
http://sasoue.rutgers.edu/core/core-learning-goals

Effective for first year students entering in fall 2011 and beyond and for transfer students entering fall 2012 and beyond.

The innovative SAS Core Curriculum establishes common goals that, along with a major and minor specialization, prepare SAS graduates for successful lives and careers built on a critical understanding of the natural environment, human behavior, and the individual’s role in diverse societies. Conversant with multiple intellectual traditions, modes of analysis, and schools of thought and armed with well-developed communication and reasoning skills, SAS graduates are prepared to meet any challenge!

The distinctive SAS Core Curriculum cultivates and nurtures curiosity by emphasizing the process of inquiry and the creation of knowledge through debate, research, and scholarship. The SAS Core Curriculum incorporates SAS students into the research mission of our great university and arms them with the intellectual resources required for excellence in meeting the rapidly transforming challenges of the 21st century.

The SAS Core Curriculum is based on the learning goals that form the core of a modern liberal arts education at a leading 21st century public research university and that are sought after by graduate programs and employers across occupations and professions. The learning goals clearly articulate what students will be able to do upon completion of the Core, incorporating the reasons for these requirements right into the requirements themselves. Achievement of these learning outcome goals equips our students not just to get a first job, but to excel in that job, advance in that career, and change careers as the demands of the 21st century continue to evolve. At the same time, these goals push students to examine not just “what” they want to be, but more importantly, “who” they want to be, by discovering their values, talents, and passions.

The SAS Core Curriculum goals complement and reinforce each other and permeate all of our courses and fields of study. The Core Curriculum provides a solid catalyst for excellence in completing major, minor, and elective credits where the student will develop advanced skill in many of these Core goals. Defined in terms of learning goals, the innovative SAS Core Curriculum is different from the traditional model of general education distribution requirements that students at other schools fulfill by taking introductory courses in a range of majors. Each goal represents a particular type of critical thinking and problem-solving employed across the arts and sciences. Progress in completing the Core is measured not by the number of courses taken, but by the number of goals achieved in courses specially designed to put these goals front and center.

The SAS Core Curriculum begins with four learning goals that bring the diverse and rich intellectual heritage of the liberal arts and sciences to bear on the 21st Century Challenges. SAS graduates will face as global citizens and leaders. Students meet these goals in courses that join multidisciplinary scholarship with the most pressing issues of the day. Many of the new SAS Signature Courses – specially designed courses of grand intellectual sweep focused on questions of lasting importance taught by leading SAS scholars – meet these goals and bring students and faculty together in communities of common interest and experience.

By emphasizing the ability to critically examine the natural environment, human behavior, and the individual’s role in society, the Core learning goals prepare SAS students to be creative problem solvers, strong leaders, and reflective individuals in whatever life path they choose. The Core Curriculum’s Areas of Inquiry learning goals equip SAS graduates with an understanding of knowledge, research, and the liberal arts and sciences throughout our history right up to tomorrow’s cutting edge where our faculty work today. These goals stretch the boundaries of traditional academic disciplines by leading students back to those interdisciplinary questions that transcend the artificial division of knowledge into distinct majors and minors.

The SAS Core Curriculum equips SAS students with the Cognitive Skills and Processes that are central to life-long learning and participation in the world of ideas and the corridors of power. Through the Core, SAS students hone their writing and communication skills and develop their quantitative and formal reasoning skills. And SAS students delve behind facile assumptions to examine the wide array of modern conduits of information (and misinformation) and their relationship to knowledge in the 21st century information age.

The SAS’s exciting new Core Curriculum embodies our belief in and aspirations for our diverse and growing student body and reflects the mission of Rutgers University as a comprehensive public research university for the 21st Century.
The SAS Core Curriculum (ratified 5/08) Summary of Learning Outcomes

The SAS Core Curriculum focuses on the learning goals that form the core of a modern liberal arts education at a leading comprehensive 21st-century public research university. Student progress in the Core is measured by the breadth of goals achieved, and a single course can fulfill multiple goals. Students exercise meaningful choice among courses from across disciplines specifically certified as meeting these goals.

Upon completion of the SAS Core Curriculum **STUDENTS WILL BE ABLE TO:**

![21ST CENTURY CHALLENGES (6 credits) Students must meet 2 goals. [21C]]

- Analyze the degree to which forms of human difference shape a person's experiences of and perspectives on the world.
- Analyze a contemporary global issue from a multidisciplinary perspective.
- Analyze the relationship that science and technology have to a contemporary social issue.
- Analyze issues of social justice across local and global contexts.

**AREAS OF INQUIRY**

Natural Sciences (6 credits) – each course meets e and (f or g or both). **Students must meet 2 goals. [NS]**

- (e) Understand and apply basic principles and concepts in the physical or biological sciences.
- (f) Explain and be able to assess the relationship among assumptions, method, evidence, arguments, and theory in scientific analysis.
- (g) Identify and critically assess ethical and societal issues in science.

Social and Historical Analysis (see HST and SCL below – all courses meet at least one of h, i, & j)

- (h) Understand the bases and development of human and societal endeavors across time and place.
- (i) Explain and be able to assess the relationship among assumptions, method, evidence, arguments, and theory in social and historical analysis.
- (j) Identify and critically assess ethical issues in social science and history.

Historical Analysis (3 credits) - all courses meet one (h, i, j) **Students must meet one (k or l). [HST]**

- (k) Explain the development of some aspect of a society or culture over time, including the history of ideas or history of science.
- (l) Employ historical reasoning to study human endeavors.

Social Analysis (3 credits) - all courses meet one (h, i, j) **Students must meet one (m or n). [SCL]**

- (m) Understand different theories about human culture, social identity, economic entities, political systems, and other forms of social organization.
- (n) Apply concepts about human and social behavior to particular questions or situations.

Arts and Humanities (6 credits) **Students must meet two goals. [AH]**

- (o) Examine critically philosophical and other theoretical issues concerning the nature of reality, human experience, knowledge, value, and/or cultural production.
- (p) Analyze arts and/or literatures in themselves and in relation to specific histories, values, languages, cultures, and technologies.
- (q) Understand the nature of human languages and their speakers.
- (r) Engage critically in the process of creative expression

**COGNITIVE SKILLS AND PROCESSES**

Writing and Communication - (9 credits: 355:101; one WCr (s2); and one WCd (t )) **Students must meet 4 goals. [WC - WC101; WCr; WCd]**

- (s1) Communicate complex ideas effectively, in standard written English, to a general audience.
- (s2) Respond effectively to editorial feedback from peers, instructors, &/or supervisors through successive drafts & revision. [WCr]
- (t) Communicate effectively in modes appropriate to a discipline or area of inquiry. [WCd]
- (u) Evaluate and critically assess sources and use the conventions of attribution and citation correctly.
- (v) Analyze and synthesize information and ideas from multiple sources to generate new insights.

Quantitative and Formal Reasoning (6 credits or 3 plus placement out of 3) **Students must meet 2 goals. [QFR - QFRr; QFRr or placement out of]**

- (w) Formulate, evaluate, and communicate conclusions and inferences from quantitative information. (includes various quantitative methods courses as well as 640 courses) [QQ]
- (x) Apply effective and efficient mathematical or other formal processes to reason and to solve problems. (includes 640 courses and formal reasoning courses – or placement out of) [QR]

Information Technology and Research (3 credits or equivalent) **Students must meet one goal. [ITR]**

- (y) Employ current technologies to access information, to conduct research, and to communicate findings.
- (z) Analyze and critically assess information from traditional and emergent technologies.
- (aa) Understand the principles that underlie information systems.

A SINGLE COURSE MAY BE USED TO MEET MULTIPLE GOALS. ALL COURSES MUST BE CREDIT-BEARING, GRADED COURSES CERTIFIED BY THE SAS FACULTY AS MEETING CORE GOALS. (e.g. E credit courses cannot be used to meet goals, nor can pass/no credit courses.) Generally, students will need to take 10 – 14 courses to complete the Core, some of which may also fulfill major or minor requirements.
### Appendix B

**Alignment of Core Curriculum Learning Goals with Rutgers University Learning Goals**

<table>
<thead>
<tr>
<th>CORE CURRICULUM</th>
<th>Rutgers University Learning Goals</th>
</tr>
</thead>
<tbody>
<tr>
<td>Critical Thinking</td>
<td></td>
</tr>
<tr>
<td>Communication</td>
<td></td>
</tr>
<tr>
<td>Mathematical Reasoning and Analysis</td>
<td></td>
</tr>
<tr>
<td>Scientific Inquiry</td>
<td></td>
</tr>
<tr>
<td>Information and Computer Literacy</td>
<td></td>
</tr>
<tr>
<td>Historical Understanding</td>
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<tr>
<td>Multicultural and International Understanding</td>
<td></td>
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<tr>
<td>Understanding the Bases of Individual and Social Behavior</td>
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</tr>
<tr>
<td>Understanding the Physical and Biological World</td>
<td></td>
</tr>
<tr>
<td>Citizenship Education</td>
<td></td>
</tr>
<tr>
<td>Social and Ethical Awareness</td>
<td></td>
</tr>
</tbody>
</table>

#### 21st CENTURY CHALLENGES

- a. human differences
- b. multidisciplinary current global issue
- c. science and technology related to social issues
- d. social justice local and global

#### NATURAL SCIENCES

- e. basic principles & concepts
- f. assess evidence, methods, theory
- g. assess ethical & societal issues

#### SOCIAL AND HISTORICAL ANALYSIS: shared goals

- h. human and societal across time & place
- i. assess evidence, methods, theory
- j. assess ethical issues

#### HISTORICAL ANALYSIS

- k. analyze historical developments
- l. employ historical reasoning

#### SOCIAL ANALYSIS

- m. theories of social organization
- n. application of social analysis

#### ARTS AND HUMANITIES

- o. philosophical and theoretical issues
- p. arts and literatures
- q. nature of languages
- r. critical creative expression

#### WRITING AND COMMUNICATION

- s-1. standard written English
- s-2. editorial feedback and revision
- t. effective in an area of inquiry or discipline
- u. critically evaluate & correctly cite sources
- v. synthesize multiple sources - new insights

#### QUANTITATIVE AND FORMAL REASONING

- w. use quantitative information
- x. mathematical or formal reasoning

#### INFORMATION TECHNOLOGY AND RESEARCH

- y. employ for research and communication
- z. assess information from technology use
- aa. principles of information systems

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For legibility, see [http://sas.rutgers.edu/component/docman/doc_download/549-core-sas-a-university-learning-goals-aligned](http://sas.rutgers.edu/component/docman/doc_download/549-core-sas-a-university-learning-goals-aligned)
### 21st Century Challenges [21C] - Goal a

**GOAL a - Student is able to... Analyze the degree to which forms of human difference shape a person’s experiences of and perspectives on the world.**

<table>
<thead>
<tr>
<th>OUTSTANDING</th>
<th>GOOD</th>
<th>SATISFACTORY</th>
<th>UNSATISFACTORY (D/F)</th>
</tr>
</thead>
</table>
| **Specifically explicates** links between multiple types of human difference and individuals’ or groups’ experiences of and perspectives on the world. | **Examines** links between some types of human difference relevant to the course and individuals’ or groups’ experiences and perspectives on the world.  
**Demonstrates an understanding** of some effect(s) of those differences on a 21st century challenge. | **Identifies** links between human differences relevant to the course and individuals’ or groups’ experiences and perspectives on the world, largely through **satisfactory presentation of course materials.**  
**Demonstrates some understanding** of how some differences affect a 21st century challenge. | **Fails to** link significant forms of human difference relevant to the course to individuals’ or groups’ experiences of the world and perspectives on the world as relevant to focus of the particular course.  
**Fails to** delineate the impact of differences on the issues that are central to the course. |

### 21st Century Challenges [21C] - Goal a

**GOAL b – Student is able to... Analyze a contemporary global issue from a multidisciplinary perspective.**

<table>
<thead>
<tr>
<th>OUTSTANDING</th>
<th>GOOD</th>
<th>SATISFACTORY</th>
<th>UNSATISFACTORY (D/F)</th>
</tr>
</thead>
</table>
| **Demonstrates a sophisticated understanding in identifying, comparing, and contrasting** at least two different disciplinary perspectives as applied to a pressing contemporary global issue.  
**Critically analyzes and assesses** the advantages/ scope and disadvantages/ limits of each perspective.  
**Draws original and thoughtful conclusions.** | **Identifies, compares, and contrasts** at least two different disciplinary perspectives as applied to a pressing contemporary global issue.  
**Notes some advantages/ scope and disadvantages/ limits of each perspective.**  
**Touches on broader connections and implications.** | **Satisfactorily summarizes** different disciplinary perspectives on a contemporary global issue.  
**Acknowledges that** each perspective has advantages and disadvantages.  
**Satisfactorily presents course materials.** | **Fails to** clearly identify disciplinary perspectives any relevant global issues.  
**Fails to** accurately distinguish between at least two different disciplinary perspectives on the issue.  
**Fails to** identify and explicate the advantages and disadvantages of each perspective.  
**Lacks any** critical analysis of any disciplinary approach to the issue. |
### 21st Century Challenges [21C] - Goal c

**GOAL c - Student is able to... Analyze the relationship that science and technology have to a contemporary social issue.**

<table>
<thead>
<tr>
<th>OUTSTANDING</th>
<th>GOOD</th>
<th>SATISFACTORY</th>
<th>UNSATISFACTORY (D/F)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Critically analyzes</strong> the extent to which science and technology can address a 21st C social issue AND/OR <strong>critically explicates</strong> how the issue is itself the result of advances in scientific understanding or new technologies.</td>
<td><strong>Explains</strong> the extent to which a 21st C social issue can be addressed by science and technology AND/OR <strong>explains</strong> how the issue itself is the result of advances in scientific understanding or new technologies.</td>
<td><strong>Satisfactorily presents</strong> course material on the extent to which a 21st C social issue can be addressed by science and technology AND/OR how the issue itself is the result of advances in scientific understanding or new technologies.</td>
<td><strong>Fails to</strong> articulate a link between a 21st C social issue and advances in scientific understanding or the development of new technologies.</td>
</tr>
<tr>
<td><strong>Thoroughly explores</strong> the challenges and opportunities associated with various ways address the issue.</td>
<td><strong>Assesses</strong> possible ways to address the issue, with some attention to the complexities or challenges associated with each.</td>
<td><strong>Identifies</strong> possible ways to address the issue, with some appreciation for the complexities or challenges associated with each.</td>
<td><strong>Fails to</strong> identify possible solutions or the need for possible solutions.</td>
</tr>
<tr>
<td><strong>Demonstrates a high level of scientific literacy beyond that necessary for responsible citizenship and informed life choices.</strong></td>
<td><strong>Demonstrates a level of scientific literacy necessary for responsible citizenship and informed life choices.</strong></td>
<td><strong>Demonstrates an acceptable level of scientific literacy.</strong></td>
<td><strong>Major gaps</strong> in scientific literacy.</td>
</tr>
<tr>
<td><strong>Distinguishes between</strong> questions that are fundamentally moral or political and those that are scientific or technological.</td>
<td><strong>Makes some distinctions between</strong> questions that are basically moral or political and those that are scientific or technological.</td>
<td></td>
<td><strong>Fails to distinguish</strong> between scientific, moral, and political judgments. Relies on opinion or assertion instead of analysis.</td>
</tr>
</tbody>
</table>
### 21st Century Challenges [21C] - Goal d

**GOAL d - Student is able to... Analyze issues of social justice across local and global contexts.**

<table>
<thead>
<tr>
<th>OUTSTANDING</th>
<th>GOOD</th>
<th>SATISFACTORY</th>
<th>UNSATISFACTORY (D/F)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Provides detailed critical analysis of what “social justice” means in local and global contexts and offers a critical assessment of existing approaches.</td>
<td>Provides a robust explanation of what “social justice” means in local and global contexts.</td>
<td>Satisfactorily presents course material on what social justice means in local and global contexts.</td>
<td>Shows little understanding of what is meant by social justice and little or no reflection on the meaning of social justice or the role context might play.</td>
</tr>
<tr>
<td>Provides a sophisticated exploration of the causes of a particular social justice(s) or injustice(s) and the connections to other local and global issues.</td>
<td>Explains the causes of a particular social justice(s) or injustice(s), placing it in local and global contexts.</td>
<td>Describes causes of social (in)justice with some attention to local and global contexts.</td>
<td>Minimal and/or unexamined claims about causation.</td>
</tr>
<tr>
<td>Critically and thoughtfully evaluates ways to advance social justice in the 21st c and identifies who/what would need to change to achieve social justice in a particular context.</td>
<td>Demonstrates an understanding of the goal of advancing social justice in the 21st C and who/what would need to change to achieve social justice in a particular context.</td>
<td>Touches on obstacles to and resources for change, and alternative solutions.</td>
<td>Fails to provide any context for the existing state of affairs, or any coherent discussion of paths to change.</td>
</tr>
<tr>
<td>Demonstrates original thinking in assessing the complexities of the effort and potential solutions.</td>
<td>Identifies resources for and obstacles to change, and alternative solutions.</td>
<td>Relies on opinion and polemic.</td>
<td></td>
</tr>
</tbody>
</table>